IPMA COMPARISON:

ICB REVISION PROJECT AIPM COMPETENCY STANDARDS - ICB COMPETENCE ELEMENTS

Y: Included in ICB
S: should be included
N: should not be included

AIPM level	AIPM Competency Element	1. Projects and project management	2. Project management implementation	3. Management by projects	4. System approach and integration	5. Project context	6. Phases and life cycle	7. Development and appraisal	8. Objectives and strategies	9. Success and failure criteria	10. Start up	11. Close out	12. Project structures	13. Content, scope	14. Time schedules	15. Resources	16. Costs and finance	17. Configurations and changes	18. Risks	19. Performance measurement	20. Controlling	21. Information, documentation, reporting	22. Organisation	23. Teamwork	24. Leadership	25. Communication	26. Conflicts and crises	27. Procurement, contracts	28. Quality	29. Informatics (IT)	30. Standards and regulations	31. Problem solving	32. Negotiations, meetings	33. Permanent organisation	34. Business processes	35. Personnel development	36. Organisational learning	37. Management of change	38. Marketing, product management	39. System management	40. Safety, health, environment	41. Legal aspects	42. Finance and accounting
4	Apply scope management techniques													Y																													
4	Apply time management techniques														Y																													
4	Apply cost management techniques																Y																											
4	Apply quality management techniques																												Y														
4	Apply human resources management approaches															Y																												
4	Apply communications management techniques																								Y																			
4	Apply risk management techniques																		Y																									
4	Apply contract and procurement techniques																										Y																
5	Guide application of project integrative processes				Y																																						
5	Guide application of project scope													Y																													
5	Guide application of project time														Y																													
5	Guide application of project costs																Y																											
5	Guide application of project quality																												Y														
5	Guide application of project human															Y																												
5	Guide application of project communications																								Y																			
5	Guide application of project risk																		Y																									
5	Guide application of project procurement																										Y																
6	Manage the integration of multiple projects/programs				Y																																						
6	Manage the scope of multiple projects/programs													Y																													
6	Manage time management of multiple projects/programs														Y																													
6	Manage cost management of multiple projects/programs																Y																											
6	Manage quality management of multiple projects/programs																												Y														
6	Manage human resources management of multiple projects/programs															Y																												

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6	Manage risk management of multiple projects/programs																		Y																								
6	Manage procurement and contracts of multiple projects/programs																										Y																